

Alliance Building

Resources for helping Local Groups to build alliances with community groups in their area.

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Introduction to Alliance Building

Why Are We Building Alliances?

An essential component of mass mobilisation involves building links with other groups. Alliances can be made at national and local levels.

At a national level, XR Relationships circle reaches out to organisations, groups and movements, and will build on the relationships established during The Big One. To avoid complications, Local Groups are asked not to reach out to the **central contacts** of large organisations or movements. If you hold such contacts, please [let Relationships Circle know](#).

What are community alliances?

These are built by Local Groups (LGs), and are just as important as national relationships. This page focuses how your Local Group can build community alliances.

Relationships with groups in your local area may already exist - for example, through individual members of LGs - or you may need to forge new links. This guidance will help you to strengthen existing links **and** build new ones. The steps involved in both these processes have much in common.

Building stronger social ties with our neighbours and local communities is in and of itself a transformative process. It enables us to create new and long-lasting connections with people who live in our community, to collectively create a support network of caring and compassionate neighbours, who look after each other, and to develop a sense of belonging, which can overcome the social isolation that runs through much of modern society.

Making connections with others can also create a foundation from which we can work together to push for systemic change and to create a society that considers the needs of everyone. The way we organise and relate to our communities in this time of crisis could help to shift us towards a genuinely democratic society full of autonomous, empowered, resilient and supportive neighbourhoods and communities.

Step 1: Gather a team

Identify members of your LG who are likely to be interested in this kind of work - for example, those with useful local contacts; those involved in relevant networks; and those who are skilled communicators. Consider establishing a working group, with regular meetings.

As a group, consider your motivations, drivers and priorities.

Join the Community Alliance Building [Telegram Chat](#) to share your progress and problems, or ask questions.

Step 2: Research

Research groups that exist in your area - for example, find out about their aims and objectives, their theory of change, how they are organised, and their networks. Review any contacts and connections between LG members and these other groups.

Remember that XR needs to activate a new wave of people, by bringing on board individuals who wouldn't typically align themselves with our cause. This will include those who don't typically see themselves as political and may never have participated in a protest before. However, they might be willing to get involved in local and community events.

Therefore, we need to break out of our activist bubble and think about unlikely partners in our community. Examples of local groups and movements you might consider:

Activist

- Environmental, ecological, animal justice, conservation
- Trade Union branches, local Trades Councils, renters unions
- Democracy, human rights
- Local campaigns, e.g. clean air, flooding, bus routes, public transport, water
- Racial justice, global majority
- Gender equality
- Political
- Disability groups
- LGBTQ+

Community

- Faith hubs (e.g. churches, mosques, synagogues)
- Parent Teacher Associations
- Food banks
- Reading groups
- Residents' associations
- Minority groups
- Sports teams/groups

- Women's groups
- Gardening groups

Step 3: Shortlist which groups you wish to approach

Ask yourself why you might want to work with any of the groups identified in Step 2. Questioning your motivations, defined in Step 1, will help ensure an alignment of values and concerns. Hence your relationship will be strategic, as well as being based on mutual trust and understanding.

It's important to collaborate with unexpected partners, going beyond the usual activists and their supporters. That's how we'll position ourselves as a force that cannot be ignored. By reaching out to this broader audience, we'll infuse fresh perspectives into our movement and generate significant influence within our communities.

In particular, it's important that we turn towards more diverse communities, including those that may seem difficult to reach or appear to be different from our own familiar communities. The question 'Who's not here?' focuses us on the need for inclusivity and the importance of understanding the perspectives, needs, and interests of those who may be marginalized, underrepresented, or excluded from decision-making processes in our community.

Engaging a wide range of groups strengthens the sense of ownership and agency within the community. By considering who is absent, organisers can work towards creating an environment that encourages and empowers individuals and communities actively to participate in shaping their own futures.

Possible factors in favour of reaching out to a particular group include:

- similar aims and objectives (e.g. green groups, democracy groups)
- group has significant local influence
- group has access to a large network of potentially sympathetic people
- group members might benefit from XR demands being met

Step 4: Relationship Mapping

Relationship mapping helps you to identify the levers and relationships you can use to access and influence a target - in this case, your community and influential groups within it.

Relationship mapping will help you decide:

- the best target(s)
- what and who might persuade them to respond positively to you
- the pathways or relationships that can help you access or put pressure on the target.

More [information & instructions can be found on this page.](#)

Step 5: Reach out

The most effective way of reaching out to another group, organisation or movement is to use pre-existing personal relationships to establish contact with individuals involved with that group.

Other ways to reach out include:

- Social media
- Email
- Attend protests or events
- Send an invitation to a meeting
- Outreach stalls at community events
- Leafleting and talking to people
- Meeting one-to-one with leaders of other organisations or community groups
- Offering a service such as free meals

Step 6: Have a conversation

One of the advantages of engaging with the local community is that you have the opportunity to meet in person, have deep conversations and build relationships based on empathy and shared understanding. A key aspect of building alliances is actively listening and engaging in open dialogue with people in the community - these are fundamental to effective alliance building.

Identify individuals within your chosen group who hold influence, and speak to them one-to-one. Ask them what they care about, and their values and aims, and listen attentively. Tell them about your values and concerns, and establish common ground.

Introduce them to the idea that you are building local alliances, and present that as an opportunity to take action over something they care about.

Remember that we don't all experience the climate crisis in the same way. We need to make this explicit in our messaging around the crisis. As environmentalists, we are keenly aware of the devastating consequences of human activity on nature and the exploitation of natural resources. We understand that the exploitation of the environment and that of people are interconnected. By explicitly addressing this connection, we show that we recognize and empathize with the daily struggles faced by all individuals affected by the climate crisis. Neglecting to do so could create a perception of being out of touch with the lived experiences of all those directly impacted by climate change, and with their human rights - within the UK and globally.

Step 7: Hold a meeting

Arrange a meeting in which groups within your community can come together and discuss collaboration.

Working with groups with which we haven't previously collaborated can present challenges and push us outside our comfort zones. However, it is precisely in these moments that meaningful work is often accomplished. By embracing discomfort, we have an opportunity to expand representation within our movement, which in turn provides us with a stronger mandate to take action.

[Community assemblies](#) are an excellent means of fostering relationships with different groups. They enable you to leverage your existing alliances and create opportunities to forge new connections. If you intend to cultivate new relationships through a community assembly, it is vital to engage in proactive communication with the participating groups during the preparatory stages. This ensures that the chosen topic for your assembly resonates with your intended audience and generates genuine interest.

Step 8: Activities that could be carried out by LGs to build community alliances

Offer a service: Building alliances and fostering relationships within your community can be achieved by offering valuable services, such as workshops or sharing skills and knowledge with others. Providing essential resources like food, or engaging in other acts of kindness, can significantly contribute to the wellbeing of those in your community. By developing ideas that meet local needs, you can create initiatives that will attract participation as well as being helpful to your community.

Mutual aid: By working together and sharing resources, we can build a more equitable and resilient society. Mutual aid entails individuals, groups or communities coming together to provide assistance and resources, based on the understanding that everyone has something to contribute and everyone has needs.

Campaigns: The strategic development of alliances and effective organisation together make it possible to initiate and win local campaigns. This will foster closer relationships between local groups; positive changes in your locality and the wellbeing of the community; and the promotion of local democracy.

Activities for a LG that is low on capacity:

- Local picnics
- Stalls and activities at local events
- Climate conversations
- Leafleting

Activities for an LG with a committed core team:

- Running workshops (e.g. gardening, mending, cooking)
- Offering talks and workshops on the climate crisis
- Facilitating justice dialogues
- Climate cafés
- Public meetings

Activities for an LG with many active members:

- Community assemblies
- Launching a local campaign planned and carried out in tandem with other groups
- Nonviolent direct action in support of a campaign

Activities involving collaboration with other groups:

- Co-sign an open letter to the local press
- Plan and deliver community events together
- Organise mutual aid or other community-building initiatives
- Join forces in fundraising
- Plan a local project together
- Organise a local action together: see [this document for guidance](#)

Advice on working with other groups

Build trust

- Take time to build trust
- Be honest and authentic
- Be clear about your red lines (Principles & Values), e.g. around talking to police, and find out theirs
- Don't overpromise
- Don't be dogmatic - be willing to compromise
- Be willing to listen and be open to different approaches
- Be confident in what you are offering

Avoid unhealthy conflict

- Communication is key
- Keep an open mind and be ready for different ways of working that might not seem to make sense at first

- Don't be afraid to ask questions about a group's ways of working and be ready to explain the thinking behind ours
 - Be willing to compromise
 - Approach difficult conversations with empathy and sensitivity - different groups have had different experiences, which will have shaped their approaches
 - Make sure the other group's role is agreed in advance and is clear
 - Allow enough time and proceed slowly - communication often breaks down under pressure or when time is short
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Email the Relationships team with any questions: Relationships100days@gmail.com

Alliance Building Resources

Community Alliance Building Resource List

- [Local Group Relationship Planning guide](#)
 - Community Alliance [Telegram Chat](#)
 - [How to talk to diverse groups \(Google doc\)](#)
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Trainings

[Community Alliance Building Training Playlist \(Youtube\)](#)

Or watch them as individual videos:

- [Community Alliance Building Training - Session 1 video 14-12-22 \(YouTube\)](#)
 - [Community Alliance Building Training - Session 2 video - 12-01-23 \(YouTube\)](#)
 - [Community Alliance Building Training on Trade Unions - Session 3 video - 19-01-23 \(YouTube\)](#)
 - [Community Alliance Building Skills Workshop - March 2023 \(YouTube\)](#)
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Resources for building alliances with Trade Unions

- Download this Google docs [Presentation](#) for training on building alliances with Trade Unions.
- [Strikemap](#) shows up-to-date information about strikes happening around the country and more.
- [XRTU Welcome Pack \(Google doc\)](#)

- If you are not in a union, you can [search](#) what union may be the most relevant to join for your job.
 - If you are unemployed, a student, retired or self-employed, you can join the [Unite Community](#)
 - [Some excellent films about strikes](#)
 - [Climate Jobs campaign](#)
 - [Greener Jobs Alliance](#)
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Resources for building alliances with Faith groups

- [Christian Climate Action](#) have loads of resources to help you connect with Christian groups in different ways.
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Case Studies

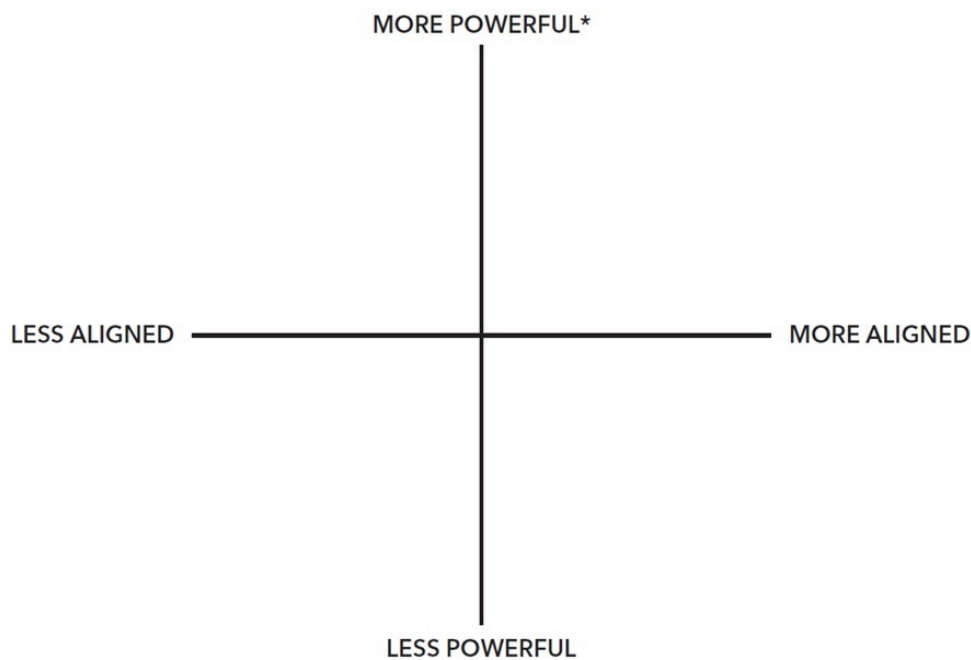
- [AME Zion Church Case Study](#)

Relationship Mapping Guidance

What is relationship mapping?

“Relationship mapping” is a visual exercise that helps your group to identify relationships you can build to in your community and influential groups within it. This will help you to prioritise the groups around you who could be a part of your local campaigns and who will best help you bring as many people as possible from your area with you to large mobilisations.

[Alignments Mapping Grid](#) (to download - select the image below, right click on it, Save image as)



*POWERFUL = ABILITY TO GET THINGS DONE

How to do Relationships Mapping

1. Before you get started, have a look at [this completed example](#) to get an idea of what the finished product will look like. The rebels who created this map “enjoyed the exercise and found it useful to structure our thinking about what other groups do and how we

relate to them.”

2. Decide your hopes for what to get out of building these relationships (reasons to reach out) visible as you’re doing this exercise.
3. Collect on post-its all the various groups your group can think of, one name per post-it. A good place to start is thinking about which groups each of you is a member/supporter of already. This is better in person with a big board, but you can do it online with tools such as [Miro](#) or using [this Google Docs template](#).
4. Sort the post-its on two axes of "aligned with our XR aims" and “nationally/locally focused". It is important to make sure people are clear what we mean by these axes. The "aligned with XR's aims" axis is about how aligned the group is with XR’s **aims**, not just our tactics of NVDA. The "nationally/locally focused" axis is about the whole of the group's work. The group's work is locally/nationally focused, not just where they're based.

Remember that you are positioning the post-its relative to the others, as there isn't an objective absolute scale of "aligned to our aims" so it's a question of "where does this group fit relative to the others?"

5. Go through each post-it placing it on your map. Try to avoid a discussion about each, that will come later. This should be a fairly “rapid fire” exercise.
6. Once this is done, you have a useful map of groups where you can prioritise. The XRUK Relationships team is already handling the national organisations, so you can rest assured you don’t need to contact those on the right hand side of your map. But do support them by following their social media or attending their events where possible.

For further info see [Power Mapping Guide](#).

Stoke Newington Community Listening Circles Project

The information below is also available to [download as a pdf](#)

Summary

Aims

The Stoke Newington Community Listening Circles project was co-developed by people from Hackney XR and St Mary's Church in Stoke Newington. We saw the need for action to be taken within our community following the first two years of the Covid pandemic and in the context of several other overlapping crises. We hoped to strengthen trust and resilience in our local community by identifying local people's concerns and developing practical projects to address some of them, in the process empowering the community to tackle problems, build skills and create networks to support each other.

Methods

A core group, made up of individuals from the two organisations, met regularly on Zoom and in person to discuss the development of a community building project. We created a plan to run a series of weekly listening circles to identify the concerns of local people and work out what we as a community might do to address them. We worked consciously to increase racial diversity in the core group. We ran a pilot session to test out the process and then organised 6 evenings of listening circles culminating in a community meal on the final evening. We created a flier that was used to promote the program and set up a Facebook page. Before each session we created a detailed plan including enquiry questions for the listening circles and allocated tasks such as welcoming and facilitation. After each session we held a review meeting to reflect on the process and work on a plan for the following week.

Outcomes

We held nine sessions (one pilot; 5 evenings of listening circles and group discussions; a community meal; two follow up sessions to review progress). A total of 24 people attended the meetings (in addition to the core group), including several people who attended most of the sessions.

During the 5 evenings of listening circles, we moved from:- identifying people's concerns → prioritising those concerns → developing 4 practical projects to address them.

“ The four projects to come out of this Community Listening Circle are:-

1. working to hold Hackney Council to account in relation to the climate crisis
2. running listening circles for young people
3. running a pop-up climate café
4. developing a community garden on church land

“ Two of these projects are on-going and are being run independently. Those involved in the other two projects are exploring ways to continue. Another follow-up session will be held in about 4 months' time.

Introduction

The Stoke Newington Community Listening Circles project was co-developed by a group of us from Hackney XR and St Mary's Church in Stoke Newington following the experience of Hackney XR running a People's Assembly in August 2021. We saw the need for change and for action to be taken within our community following the first two years of the Covid pandemic and in the context of other overlapping crises including the destruction of the environment; the climate catastrophe; poverty for many; homelessness; race and class oppression and a sense that the established political & social systems were not working for the good of most people. We hoped to strengthen trust and resilience in our local community and empower ourselves to tackle problems, build skills and create networks to support each other.

How did we go about making the project happen?

After an initial meeting between XR Hackney and St Mary's church in October 2021 a core group of us, made up of individuals from the two organisations, met regularly on Zoom and in person to discuss the development of a community building project. We set up a WhatsApp group for discussions in between meetings. We were alert to the different cultures of the two organisations; it was helpful to have a couple of people from the church who had previously been involved with XR who could help to navigate some of the more difficult conversations. To ensure shared ownership of the project, we alternated the facilitation of the meetings between the two organisations. We came up with a plan to run a series of listening circles to help identify the concerns of local people and what we as a community might be able to do to address them. We worked consciously to increase racial diversity in the core group by working with a woman of colour who was known to XR from Black Lives Matter (BLM). She introduced two other people of colour to the group, one of whom facilitated most of the listening circle sessions.

How do listening circles work?

Listening circles involve active listening which is different from having a conversation. The person speaking talks for a set amount of time in response to a designated enquiry question while the other person listens carefully without interrupting or commenting on what they are saying. The person listening should also minimize what they do (such as showing empathy with a smile or nod) in order to keep their response neutral and not influence what the speaker is saying. At the end of the set time, the speaker thanks their partner for listening and invites them to talk for the same length of time. After both partners have spoken they can feed back to each other or a larger group for about one minute what the other one has said. There is some evidence that the best length of time for such listening exercises is 4 minutes and 40 seconds. For the purposes of this project, we mostly used 4 minutes.

How did we prepare for the series of listening circles?

We practiced active listening amongst ourselves in pairs using a gong timer. To be as inclusive as possible, members of the core group with a hearing impairment advised on the use of a microphone during the sessions. We practiced using the microphone. On 1st March we piloted an evening of three rounds of listening circles to test out the process. There was a limited number of invited guests, specifically chosen to increase the diversity within the meeting in relation to age and race. This session was facilitated by the person from BLM in order to model leadership by people of colour and there were three other people of colour helping to co-facilitate. We highlighted some ground rules at the start.

Ground rules

1. To treat everyone with respect
2. To enter into conversation in good faith and in a spirit of co-operation
3. To listen attentively and patiently
4. To aim towards wanting to understand others rather than convincing them of your point of view
5. To hear people out
6. To make space for others to speak if you have been talking for a while
7. To try not to take any comments as personal attacks
8. To notice when our emotions are feeling stirred and to take a deep breath before we react
9. To assume that everyone else is also just trying their best!

We used the following enquiry questions for the listening exercises.

Round 1- check in:

- What has made you feel alive today? What has frustrated you today?

Round 2

- What is your experience of the pandemic?

Round 3

- What concerns do you have which you would like to explore?

We asked participants to feedback the concerns they would like to explore and we created a chart of these.

The plan below shows the proposed plan for the evening. We did not manage to stick to the time schedule and so the last part, when we would have discussed the concerns raised, did not take place as we ran out of time. However, despite this and the large number of troubling concerns that emerged, there was a real buzz in the room as people felt listened to and able to express those concerns with a hope that collectively we might be able to address some of them.

PILOT EVENT at St Mary's Centre, 1st March 2022, 7.30-9pm - PLAN

Numbers - we are aiming for around 20 people. Scope or limit of what are we piloting? We are mostly testing the process of a meeting. Refreshments will be provided in the centre.

“ 7.30 – 7.40: (10 mins) Introduction to the evening from facilitators: two supporting facilitators also needed

“ 7.40 – 7.55: (15 minutes) Check-in: those present introduce themselves and answer questions • **What has made you feel alive today?** • **What has frustrated you today?**

“ 7.55 – 8.30: (35 minutes – allows 5 minutes for moving around and getting started) Go into break out rooms with 4 people in each group to participate in a listening exercise where we practice really listening to the other person without asking any questions.

“ 8.00-8.15: (15 minutes) Divide into pairs. One person talks for 5 minutes about **their experience of the pandemic** while the other person listens without saying anything. The other person in the pair then talks about **their experience of the pandemic**. Get back into 4 and each person summarizes what their partner has told them for 1 minute.

8.15-8.30: (15 minutes) Divide into same pairs again. One person talks for 5 minutes about **concerns they have which they would like to explore** while the other person listens without saying anything. The other person in the pair then talks about **concerns they have which they would like to explore**. Get back into 4 and each person summarizes what their partner has told them for 1 minute.

“ 8.30 – 8.45: (15 minutes) Go back into the bigger group and feedback from each group of 4 some concerns which those there would like to explore further which have been inspired by the listening exercise. This could be introduced by asking: **What would you like this group to explore further? Or What concerns would you like to explore further?**

“ 8.45 – 9.00: (15 minutes) Discuss those concerns and round up

Reflection on the pilot

The core group met a few days after the pilot to reflect on what had gone well in the pilot and what needed to be changed for future sessions.

What went well

Overall, it was a very positive and moving experience; everyone pulled together; there was good and enabling facilitation leading to good energy, solidarity and comradeship in the room. There was a sense of profound connection (development of collective consciousness).

- Great to have diversity amongst those attending including young people
- Good to chat informally with refreshments at the start
- Check-in questions were important to get to know the other person before talking about deeper things
- Use of gong timer helped to keep things on track
- Sharing of experiences & listening carefully was good way of feeling involved
- Recap after listening for 4-5 minutes was important to help keep focus during listening
- Having timed sessions gave time to those who are not used to being heard

- Feedback session to the whole group by capturing thoughts & ideas on paper at the end was good – asking representatives from each group to write their ideas on the big chart was a good way of people feeling included

What needed to change

- keep to time
- have welcomers at door with extra 15 minutes at start for tea & chat
- need a clearer introduction to the event including:-
 1. scene setting
 2. aims of the evening & project overall without being too prescriptive
 3. practical guidance on how evening going to work
 4. rough outline of timetable
 5. clear explanation of active listening and how this differs from back & forth conversation
- consider practicalities of the space and how participants move around between being in main room as entire group in a big circle at the beginning and end; and in smaller groups spread out in the St Mary's Centre during the times of listening
- paper & pens for people to write down key points for feeding back
- revise the enquiry questions
- better use of co-facilitators

Plan for the main project

After the pilot we agreed to run a six week programme starting on Tuesday 26th April. The overall aim was to identify challenges and issues of concern for people living in Stoke Newington and then co-develop some practical solutions.

The first two weeks would be rounds of listening circles with a similar structure to the pilot. The exact structure of the remaining weeks was not decided at this stage but we hoped to generate a reservoir of community concerns and create a rolling structure where conversations would be picked up from week to week. This would allow for it to evolve organically, while staying true to our aim so that by the end of six weeks we would have a few small working groups with a clear sense of what they want to do. Selecting which concerns to be worked on would be done in a democratic way.

The final week would include a **community meal** as a celebration of what we have done in the first 5 weeks and a launch for the on-going work.

Publicity

The youngest member of the group (a design student) designed the **flier/poster** (see below) that was used to promote the program and another person set up a Facebook page.

The flier was used to promote the project by leafleting along Stoke Newington Church Street where information was handed out to local shops and restaurants, and posters were put up in prime locations outside Clissold Park and the church.



Community listening circles

Building a better Stoke Newington

You are invited to take part in an open conversation between local people.

What problems do we face in Stoke Newington? How can we help ourselves and each other?

Please join us to talk about your concerns, hopes and plans for the future.

Hosted at St Mary's Centre
(behind St Mary's Church N16 9ES)

On 26 April, 3 May, 10 May, 17 May, 24 May, 31 May

At 7:15 pm - 9pm

Facilitated by St Mary's Church and Extinction Rebellion Hackney

(The text on the above flier, for 'screen readers', is:- "**Do you want to be heard?**" **Community listening circles, Building a better Stoke Newington** You are invited to take part in an open conversation between local people. What problems do we face in Stoke Newington? How can we help ourselves and each other? Please join us to talk about your concerns, hopes and plans for the future. Hosted at St Mary's Centre (behind St Mary's Church N16 9ES) On 26 April, 3 May, 10 May, 17 May, 24 May, 31 May At 7.15-9pm Facilitated by St Mary's Church and Extinction Rebellion Hackney)

We held two **Circles of Silence** in Clissold Park. In these several of us stood in a circle facing outwards holding handmade placards highlighting facts about the climate and environmental catastrophe. These were used as opportunities to hand out leaflets and talk about the project to passers-by.

We announced the project at the end of several church services and left fliers for people to pick up in church and at the Second Chance Café attached to the church.

Other issues

- We booked St Mary's Centre for six consecutive Tuesday evenings and hoped that not too many people turned up in relation to the capacity of the venue! We had use of the main room and kitchen, from which we could serve refreshments, and another small room.
- We bought sticky labels to use as name badges.
- We generated a registration sheet to collect names and email addresses of those attending and explored GDPR policies around information handling and confidentiality.
- We created an email account to use to communicate with participants.
- A few days after each session we held a meeting either in person or on Zoom to review how the session went and to plan the next one, clarifying the focus of the next session and deciding on roles and new enquiry questions. We created a tabulated plan for each session. We took turns to welcome and serve refreshments; sign-in those attending; facilitate; and time keep. The co-facilitators for the next session met separately to divide up tasks.

The First Listening Circle session

As we had done for the pilot, we developed a plan with several sub-sections (see below).

We started by welcoming all participants, aiming to create a sense of care, togetherness and gratitude to them for making the effort to come out to join us. We offered refreshments and asked people to wear a sticky label with their name on it.

We set out a large circle of chairs in the main room for the participants to use at the start.

There were three facilitators for this evening (two were people of colour) and they co-delivered a scripted introduction (covering scene setting; aims of the evening & project overall; practical guidance on how evening was going to work; rough timetable; clear explanation of active listening & ground rules). Another person acted as a timekeeper using a gong timer for the listening exercises (4 minutes) and keeping the facilitators to time for each sub-section.

We put up posters on the wall with an outline timetable for the evening and reminders of the enquiry questions.

We numbered round the room to divide the participants into groups of four and then asked each group to move to a specific place within the centre.

Each group had a piece of flip chart paper and pens. We asked each group of four to divide into pairs for the listening exercises using the enquiry questions and to stick with this pair for the rest of the evening.

For the check-in listening circle we had two well-being enquiry questions :

- **What has made you feel alive today?**
- **What has frustrated you today?**

For the second listening circle the enquiry question was:

- **How has life changed for you over the last 2 years?**

And for the third listening circle the enquiry question was:

- **What concerns do you have that you would like to explore?**

After each listening circle there was time to feedback what had been shared to the groups of four and then to discuss this in the fours. In particular, we asked participants to record (on a piece of flip chart paper) the concerns that were raised in the third sub-section to feedback to the whole group at the end.

During the last sub-section the whole group reconvened in a circle and representatives from each group of four fed back the concerns they had discussed using the flip chart sheets as an aide memoire.

FIRST LISTENING CIRCLE at St Mary's Centre, 26th April 2022, 7.15 – 9.00 pm - PLAN

Time	Activity	Who & Comments
7.15-7.30	Meet & greet at entrance	PM & SS
	Refreshments	CBO & SR
	Sign in & name stickers	JH
7.30 - 7.37	Welcome & intro including history & aims of the project & ground rules	KC, AK, HC
	Explain active listening, timing & the enquiry questions	JH to count how many people present
	Number round room to form groups of 4	
7.37 - 7.45	Divide into groups of 4 – each group to have flip chart paper & pen	KC, AK, HC, SS & JH
	Spread out in big room, vestry, corridor as needed	check all groups are happy with what to do

Time	Activity	Who & Comments
7.45 - 7.55	In pairs, one person talks about the questions for 4 minutes while the other person listens without saying anything. The other person in the pair then talks about the same questions:- What has made you feel alive today? What has frustrated you today?	JH to do timing. KC, AK, HC, SS check all groups are happy with what to do
7.55 - 8.15	Stay in the same pairs. One person talks for 4 minutes about How has life changed for you over the last 2 years? while the other person listens without saying anything. The other person in the pair then talks about How has life changed for you over the last 2 years? Get back into 4 and each person summarizes what their partner has told them for 1 minute & then group discussion for 5 minutes - consider writing down some points for feeding back to big group at the end.	JH - timing. KC, AK, HC to check everyone ok with what they are doing and comfortable participating
8.15 - 8.35	Stay in the same pairs again. One person talks for 4 minutes about concerns they have which they would like to explore while the other person listens without saying anything. The other person in the pair then talks about concerns they have which they would like to explore.	JH - timing. KC, AK, HC to check everyone ok with what they are doing and comfortable participating
	Get back into 4 and each person summarizes what their partner has told them for 2 minutes and note down	
8.35 - 8.55	Go back into the bigger group and get into a big circle and feedback from each group of 4 the concerns raised.	KC to facilitate
	Flip chart sheets of paper with key points on can be stuck up and used as aide memoire when feeding back to the whole group	
8.55 - 9.00	Round up	KC

Time	Activity	Who & Comments
	Enthusiastically explain that the following week we will start to prioritise these concerns and begin discussing how to practically work on them. We would really welcome and encourage everyone to come back next week. Please let us know any positive or negative feedback now or at the end about how this evening has been and any concerns you may have about attending again.	
	Survey with QR code	

Reflection on first session and planning for the second session

The first session was felt to have been a success – several people attended who had not been to the pilot and were not known to us but had seen our publicity. However, it was noted that those who attended this session were less racially diverse than those who had attended the pilot (which was by invitation only). Some of us felt this was a very important issue and were concerned that if it did not change the project would stall. Others felt it was not such a big issue because some people may only start to participate in a project like this when they see something tangible happening, depending on their individual life circumstances which might have impacted their ability to participate. We then discussed what success would look like – there were a number of different ideas ranging from simply the fact of the initial meetings going ahead (which could be seen as already helping to build community) to some practical projects being developed at the end of the 6 weeks. This discussion helped us to reframe success and provided an important boost to our morale.

The tabulated plan kept the group focused (i.e. working to a timeline) and this improved week by week as we honed the format. The participants also benefited from the plan that was put up on the wall because it allowed them to follow a structure that they could understand, grow with and eventually own.

We thought that some new people might attend the second session on 3rd May so we decided to run two pathways in parallel for this second session. New people were grouped together and used the session one enquiry questions; people who returned having attended the first session were divided into groups of four by numbering round the room and used some different enquiry questions.

As for the first session, we put up posters on the wall with an outline timetable for the evening and reminders of the enquiry questions. We also put up the flip chart sheets listing the concerns from the first session and we typed these up and printed out some copies for participants to use during the second session.

After the welcome, introduction and check in questions the returning participants used the enquiry question **Do you have any new concerns since last week?** They listened in pairs, fed back to their fours and then discussed what they had fed back.

We then invited everyone to wander round the room and look at the flip chart sheets with the concerns from the previous week (which we had stuck up on the walls) or to read these from the typed sheets.

Returning to their pairs, we asked them to use the enquiry question **What most excites you about the concerns identified and why?** After feeding back in their fours and discussing (keeping a record on flip chart paper) the whole group reconvened and each group fed back their concerns and what most excited them.

SECOND LISTENING CIRCLE, 3rd May 2022, 7.15-9pm - PLAN

Time	Activity	Who & comments
7.15 -7.30	Meet & greet at entrance	HC
	Refreshments	CBO
	Sign in & name stickers	JH
	Chat to those who have arrived	Everyone
7.30 - 7.37	Welcome & intro including history & aims of the project & ground rules	KC, AK, HF
	Explain active listening, timing & the enquiry questions	
	If there are some new people explain that there will be two parallel processes	JH to identify new people attending for the first time & number of those who attended last week
7.37 - 7.45	New people need to be put into separate groups and essentially go through the week one questions - they will have at least one of us per group of 4 and assuming not too many they should go into the vestry and follow plan for last week.	Need at least 2 core people to support the new people who should go into vestry - suggest AK & PM
	People who attended last week should divide into groups by numbering round the room to form groups of 4 - each group to have flip chart paper & pen	KC & HF to check all groups are happy with what to do
	Spread out in big room & corridor as needed	

Time	Activity	Who & comments
7.45 - 7.50	Check-in: In pairs, one person talks about the questions for 2 minutes while the other person listens without saying anything. The other person in the pair then talks about the same questions	Timing - JH, KC & HF to check all groups are happy with what to do
	• What has made you feel alive today?	
	• What has frustrated you today?	
7.50 - 8.10	Stay in the same pairs. One person talks for 4 minutes about any new concerns since last week while the other person listens without saying anything. The other person in the pair then talks about any new concerns since last week	Timing - JH
	Get back into 4 and each person summarizes what their partner has told them for 1 minute & then group discussion for 5 minutes - consider writing down some points for feeding back to big group at the end.	KC & HF to check all groups are happy with what to do
8.10-8.25	Everyone walk around to look at feedback flip charts from last week and/or look at the printed sheets of these concerns - discuss the concerns raised with others	Questions: How are we going to comment on these? (Blank sheet - post it notes etc) New people to take part in this process as well
8.25 - 8.45	Stay in the same pairs again. One person talks for 4 minutes about What most excites you about the concerns identified and why? while the other person listens without saying anything.	KC & HF - invite participants to discuss other concerns than the ones they themselves suggested.
	The other person in the pair then talks about What most excites you about the concerns identified and why?	JH - Timing
	Get back into 4 and each person summarizes what their partner has told them for 2 minutes and note down what to feedback to main group.	
8.45 - 8.55	Go back into the bigger group and get into a big circle and feedback from each group of 4 the concerns raised.	KC & HF

Time	Activity	Who & comments
	Flip chart sheets of paper with key points on can be stuck up and used as aide memoire when feeding back to the whole group	
8.55 - 9.00	Round up	KC & HF
	Survey with QR code	

Over weeks 3 - 5 we gradually moved from prioritising these concerns to developing four practical projects to address some of them.

We used a mixture of listening in pairs and group discussions asking questions like: **What is the issue that you would most like to address? What practical thing would deal with your concern?** (see below for detailed explanation of the content of each week).

The four projects are:

1. working to hold Hackney Council to account in relation to the climate crisis
2. running listening circles for young people
3. running a pop-up climate café
4. developing a community garden on church land

In Week 6, we held a **community meal** to celebrate the success of the listening circles in bringing local people together to develop some practical projects. Some funding for the meal was available from the church and XR. We asked a local chef to create a vegetarian menu and volunteers from the Second Chance Café helped in the preparation and provided waiting services. Friends of those who had attended the listening circles and people from the church and local community were invited and each group had a chance to showcase their ideas. **It was a wonderfully joyous evening.**

The successes so far

- All the ideas generated came from the participants; they discussed them, refined the ideas, and ultimately took ownership
- At one point in the planning process, there were about eight separate project ideas; this was untenable with the number of participants involved, so a process of narrowing down ensued
- The facilitators offered quotes, ideas & thinking points for the community group to go home with each week
- Encouraging the community to do homework - i.e. investigate if there are projects that already exist in their area that they could join or liaise with to develop their own thinking

- The end of process meal in week 6 gave the various groups an opportunity to showcase their ideas in front of an invited audience including local councilors, the church minister, friends, family and other interested parties.

- A follow-up session, roughly 6 weeks after the meal, gave the groups an opportunity to show how they were progressing, highlight areas of potential need, and maybe more importantly know the new community formed by the coming together of XR Hackney, St Mary's Church, and the local community.

Detailed description of weeks 3-5

Week 3

After the usual check-in, the week 3 session started with everyone looking at the flip charts from the first two weeks (stuck up on the wall or as typed handouts) and discussing the concerns raised with other participants.

Then in pairs we used the enquiry question **What is the issue that you would most like to address?** After each person spoke for 4 minutes to their partner, we asked each person to prepare to report back in one sentence what their key issue was to the big group. One facilitator recorded this on flip chart with the name of the person beside it.

Participants were then asked to form a group with other people who were concerned about roughly the same issue and in these groups to share their thoughts and begin to brainstorm how the groups might address the issues chosen. From this, there were four main groupings covering the following issues:

1. Energy efficiency of homes; poverty, cost of living & mental health
2. Waste disposal; holding the council to account
3. Social isolation/Mental health/homelessness
4. Young people – place to hear young people's voices; mentoring; climate action

Week 4

The aim of the fourth session was to develop some small practical project ideas to address the concerns identified last week, which must be do-able (e.g. we cannot do a project to retrofit houses) and are not already being done elsewhere as far as we know. We asked participants to divide into the four groups based on their interests (in relation to the groupings from Week 3) and consider the question: **What practical thing would deal with your concern?** and to discuss this within their group. Groups then discussed the ideas and chose two ideas to feedback to everyone. At the end of this, a final list of projects was created.

People divided up into groups based on which practical projects they would like to work on and spent time discussing these, identifying any homework that might need to be done (e.g. research to check if anything is already happening) and starting to develop project plans.

At this point, there was a final list of projects that could be worked on:

1. Create a community forest and vegetable garden in the grounds of St Mary's Church
2. Hold a pop-up climate cafe in St Mary's Centre, offer information, support and lots of different activities on topics including recycling, home insulation and local energy generation and Wi-Fi
3. Create a workshop for repair and upcycling of household items
4. Hold another series of listening circles with the young people of Stoke Newington School; offer mentoring to participants from excluded and marginal groups
5. Hold a Hackney People's Assembly, co-created with the council

Week 5

The aim of this week was to develop a vision for the projects and to begin working on concrete project plans. We asked participants to go to the group they were interested in and begin developing a vision and a plan for the project using the following questions:

- What are the aims of your project?
- Who is this project for and how will it help them?
- What are the possible outcomes of your project?
- Consider resources that might be needed
- What research needs to be done
- Who are the stakeholders

We advised that we would not be holding any more centralised meetings so the project groups would need to organise themselves and take the work forward. This may include reaching out to other people to join in with the work.

Contact the Relationships Circle

If you have any questions or need support, you can:

Join the Community Alliance Building [Telegram chat](#)

Email the Relationships team at relationships100days@gmail.com

Or contact them via their [Mattermost Reception Channel](#)